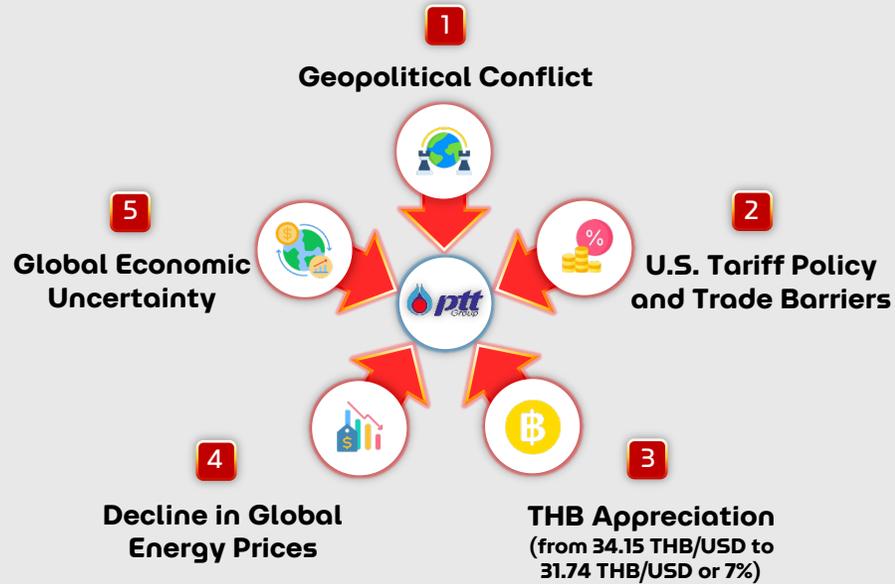




# 2025 Key Challenges



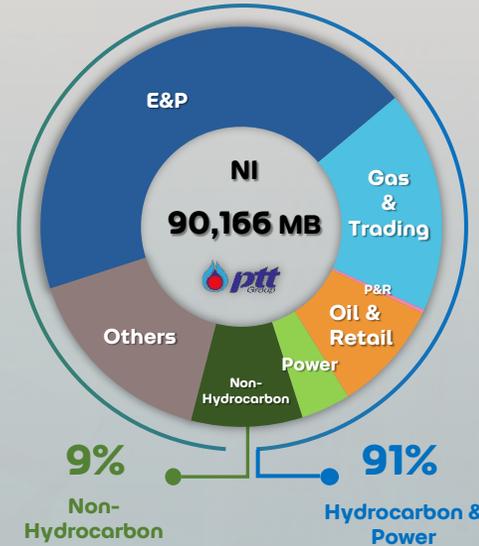
## Challenged by external forces



# 2025 Key Achievements



## Sustained Net Income at a solid level



## Business Excellence

**Net Income**  
**90,166 MB**

**Profit Enhancement Initiatives**  
*(Total 38,359 MB in 2025)*



14.7 Bn



14.0 Bn



5.5 Bn



2.7 Bn



1.0 Bn



0.4 Bn



0.1 Bn

## Credit Rating

- Support PTT Group to maintain credit rating at Investment Grade through ETC & AI
- PTT Group maintain credit rating at Investment Grade, with strong financial position and healthy cash reserves.

**S&P Global**  
Ratings

**MOODY'S**  
RATINGS

**FitchRatings**

## Shareholder's Return



**Dividend**

**2.1**

THB/Share



**Special Dividend**

**0.2**

THB/Share



**Dividend Yield**

**6.2%**

(As of 19 Feb 26)



**Share Buyback**

- **0.84%** of PTT's shares
- **~7,549 MB**

# 2025 Key Achievements



## Focus Hydrocarbon Business

### Upstream & Power



#### National Energy Security and Growth



Sales Volume **510** KBOED ▲ 4%

Proved Reserves Life (Years) **6.4** ▶ **6.9**



Domestic



Algeria Touat



#### LNG Optimization and Value Creation

Volume (MT)



LNG Portfolio Volume

**3.3**



Expand Out-Out trading 1.8 ▶ 2.4 MT ▲ 33%



Finalize long-term LNG Contracts

**1.6**



#### Renewable Portfolio Growth

Total Equity Capacity **9,425** MW ▲ 5%



PDP Bidding ▲ 97 MW



RE Bidding ▲ 526 MW



### Downstream



#### Infrastructure Synergy

Establish infrastructure flagship



- Lease and Leaseback
- Completed in Dec 25



- Sale and Leaseback/Service Back
- Plan to complete in 1Q26



- Acquisition of Thai Tank Terminal
- Plan to complete in 1Q26

Y2026: Plan to complete financing package and securing partner to enhance ROE & Growth



#### P&R Portfolio Reshape

- Optimize P&R Portfolio
- Strengthen Downstream Flagships



# 2025 Key Achievements

## Restructuring Non-Hydrocarbon Business

- ✓ **EV Value Chain Restructure**  
Cash receipt of ~13,000 MB

Capital Reduction in Horizon+



- ✓ **Divestment of**
  - **CATL** ~ 8,900 MB in cash  
Gain ~1,100 MB  
Divest all CATL shares 6.5 mmshares
  - **Neo Mobility** ~ 83 MB in cash

- ✓ **Life Science Business Growth via Strategic Partner**  
**Shareholding Restructure of Lotus**



Share Restructuring &  
Gain from Lotus Restructuring ~7,500 MB



- ✓ **Acquisition of Alvogen US**  
with the equity value at ~ **658 M.USD**  
(65% of cash and loans from Lotus)



## Resilience Shareholder Value



**Consistent Dividend Payment**



**Share Buyback**



**Credit Rating**

**PTT Group maintain credit rating at Investment Grade**

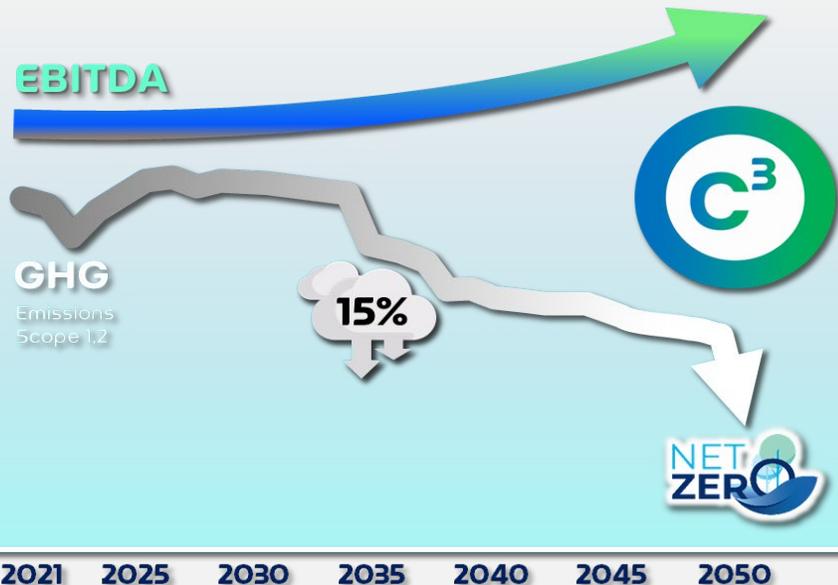
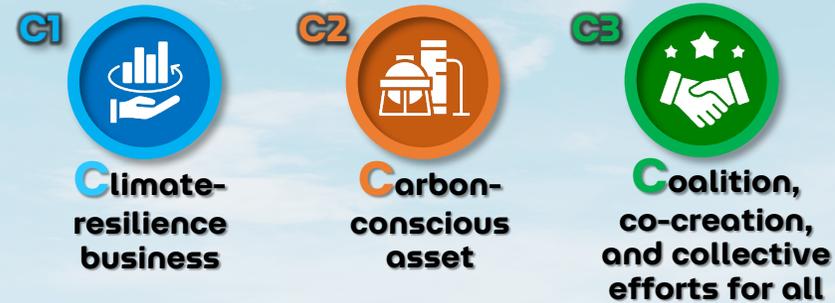
# 2025 Key Achievements

## Decarbonization

**15% GHG reduction in 2035** vs. 2021 base year, scope 1, 2 **Net zero 2050**



**Integrates sustainability into business through C<sup>3</sup> framework**



- PTT Group Decarbonization Master Plan completion
- Arthit CCS Pilot Project FID (1 MTPA)
- Complete **Eastern Thailand CCS Hub Study**
- **Seismic Survey approved** by the Cabinet
- **Tech. development and feasibility study** with potential partner
- Engage **supply and demand partnerships** and explore **potential business cases**



# PTT Group Strategy 2025

Ensuring energy security and promoting growth while achieving the goal of reducing GHG emissions in a balanced manner

LT Adj. EBITDA & Net Profit



Sustainability : Net Zero by 2050

## 1 Competitiveness Enhancement & Growth : Existing Business

### 1.1 Hydrocarbon & Power Business

Cost Competitiveness Enhancement



### 1.2 Non-Hydrocarbon Business



## 2 Necessity & Opportunity

### Hydrogen & Carbon Business Integration

- H<sub>2</sub> & CCS as decarbonize tools for PTT Group and country towards Net Zero target
- Opportunistic play to transform PTT business
- Feasible, Flexible & Signpost driven Investment



Hydrogen



CCS

## 3 Sustainability : Unleash Business Values through Sustainability



- Balancing ESG outcomes toward resilience and sustainable businesses
- Strive for Net Zero, Integrate Sustainability into Business Strategy & Portfolio Planning

## 4 Enablers for Transformation



### Triple Transformation

Operational Excellence, AI & Digital Transformation and People & Organization



### Asset Monetization

Synergize, Optimize & Monetize assets to increase utilization and uplift performance

## 5 Foundation



Convergence of GRC and Sustainability



Value Driven Financial Excellence



Stakeholder Management

# P Profit Enhancement Initiatives

✔ Achieved as Plan

★ Additional from Plan



## Short-Term

## Medium-Term

## Long-Term

**Existing**

- ✔ **2025 : 4,382 MB** (Target: 3,421 MB)  
**2026 Target : 3,244 MB** **PTT Group Synergy Value**
- ✔ **2025 : 666 MB** (Target : 695 MB)  
**2026 Target : 1,035 MB** Petroleum 3,000 MB/y 2028  
PetChem 2,800<sup>1</sup> MB/y 2030
- ✔ **2025 : ~12,947 MB** (Target : 10,000 MB)  
**2026 Target<sup>2</sup> : 20,000 MB** 30,000 MB/y within 2027
- ✔ **2025 : ~224 MB** (Target : 200 MB)  
**2026 Target<sup>2</sup> : 2,000 MB** 12,000 MB/y within 2029

- ✔ **GENESIS** Reshape P&R Portfolio
- ✔ **2025 : As Planned**  
**2026 : Clarity within 2026**
- LNG Growth**
- 2030 : 10 MTPA**  
**2035 : 15 MTPA**

- ✔ **CCS**
- ✔ **2025 : Arthit CCS FID**  
**2028 : Arthit CCS COD (1 MTPA)**  
**2034 : Eastern Thailand CCS Hub (5+ MTPA)**
- ✔ **Hydrogen**
- ✔ **2025 : Complete H2/NH3 business roadmap**  
**2030 : Establish supply network, infrastructure**  
**Demonstrate NH3 co-firing in power plant**

**Additional Initiatives**

- ★
  - Cash Generation **2025 = 17 BnTHB** (2025-2027 target 100 BnTHB)
  - NI Contribution **2025 = 14.7 BnTHB**
- ★ **Cost Saving**
  - OPEX saving **2025 = 13,956<sup>3</sup> MB** (Target : 10,000 MB)
- ✔
  - Financial Discipline maintaining credit rating
  - Group funding strategy / ETC

EBITDA

Note 1. Initial evaluation 2. Recurring basis 3. Net Income (%Equity)

\* All numbers are shown in EBITDA (100%) unless otherwise stated

## Shareholder Value

Supporting shareholders and enhancing investor confidence

### Strong Financial Performance

- Clear focus on core competencies and portfolio optimization
- De-risk investments and minimize exposure amid market volatility

### Shareholder Engagement

- Dividend
- Share buyback
- 

## Global Partnerships

Creating value and strengthening flagship through collaboration

### Downstream

#### Reshape P&R Portfolio (Genesis)

- Global partnership to strengthen P&R Flagship
- Clarity within 2026

### PTT Group Infrastructure

- Increase ROE
- Additional Expertise & Synergy

### Non-Hydrocarbon

- EV & Life Science**
  - Bring in expertise to strengthen Life Science and EV businesses
- Digital & IT**
  - Cost reduction
  - Enhance capability and expertise
  - Talent development

## Growth

### LNG Global Player

- Scale** (global portfolio player)
- Diversification** (demand/supply node and investment in Liquefaction & Regasification)
- Flexibility** (contracts)



**2025 : 3.3 MTPA**  
**Target**  
 2030 : 10 MTPA  
 2035 : 15 MTPA

**CCS**  
 PTTEP Arthit CCS  
 PTT Eastern Thailand CCS Hub

**Hydrogen**  
 Decarbonize tools for  
**Net Zero target 2050**

## Initiatives For Internal Improvement

Focusing on controllable factors, strengthening internal foundations, enhancing efficiency, and creating synergy value

**P1 / D1 / F1 / A1 / MissionX / AXIS**



# Asset Monetization



## Project Progress & Timeline

To unlock hidden value, boosting cash flow and net income - crucial for resilience during economic downturns



**A1-C**  
Core Assets:  
Infrastructure & Utilities



**A1-NC**  
Non-Core Assets:  
Land & Building



**A1-NH**  
Non-Hydrocarbon Assets:  
Pharmaceutical & EV & Renew



**A1-Others**  
Business  
Restructuring



✓ **Horizon+**  
~ 4,000 MB

✓ **EV business (CATL)**  
~ 2,400 MB

✓ **EV business (CATL)**  
~ 1,200 MB

✓ **P&R business (TOP,GC)**  
~ 4,300 MB (NI)

✓ **EV business (CATL & Neo)**  
~ 4,300 MB

✓ **Power (Avaada)**  
~ 2,400 MB

✓ **EV business (CATL & Aionex)**  
~ 780 MB

✓ **Life Science**  
~ 7,500 MB (NI)

✓ **Power (TSR)**  
~ 1,200 MB

✓ **PTTEP**  
~ 2,000 MB (NI)

✓ **A1-C Infra restructuring\***  
(TOP)

• **A1-C Infra restructuring\***  
(GC)

- EV Business
- Genesis
- Infrastructure
- Others

### Y2025 (A)



	CASH	NI
<b>A1-C</b>		
	-	~7
<b>A1-NC</b>		
	~1	-
<b>A1-NH</b>		
	~16	~8



Unit: Bn.THB

\*Internal restructuring elimination at PTT consolidated level



## Improve ROIC & WACC



## Optimize expectation of all financial stakeholders

## F1 Strategy in Action

### Loyalty Program Bond



2.7 Bn

- Interest Reduction & Prepayment
- Derivatives
- Bond Buy Back



- Bond issuance amidst favorable window with the total amount of 20,000 MB

### Funding Optimization



- Asset Monetization
- Financing to support infrastructure restructuring
  - PE LNG refinancing package
  - 17,000 MB with cost saving 1,300 MB
  - Next: PTT Tank in the pipeline

### Liquidity & Financial Readiness

- Provide ETC to support Flagship to ensure investment grade rating (Total Facility = THB 182 Bn)



**“คืนบุญ ปตท.”**

คืนบุญ ปตท. จำกัด (มหาชน)  
มอบคืนบุญคืนคุณคืนกำไร คืนสู่สังคม  
คืนสู่คนไทย คืนสู่ประเทศไทย คืนสู่ 17,568

อายุ 7 ปี

แพ็คเกจ 1 อัตราดอกเบี้ย 2.50% ต่อปี

แพ็คเกจ 2 อัตราดอกเบี้ย 2.10% ต่อปี

อายุ 3 ปี (Young Saver Bond)

แพ็คเกจ 1 อัตราดอกเบี้ย 2.10% ต่อปี

แพ็คเกจ 2 อัตราดอกเบี้ย 2.10% ต่อปี

คืนบุญ ปตท. จำกัด (มหาชน) ขอเชิญชวนนักลงทุนทุกท่าน  
ร่วมลงทุนกับ PTT Young Saver Bond เพื่อสนับสนุนโครงการลงทุน  
ด้านพลังงานสะอาดของ PTT และ PTTCL ในโครงการ  
ผลิตและส่งออกไฮโดรเจนสีเขียว (Green Hydrogen) ของ PTTCL  
และโครงการผลิตและส่งออกไฮโดรเจนสีน้ำเงิน (Blue Hydrogen) ของ PTTCL  
โดยมีมูลค่าการลงทุนรวม 17,568 ล้านบาท



### Special Dividend

- Surplus cash position: Liquidity remains robust with fully funded CAPEX and debt commitments
- Shareholder's expectation: Enhance shareholder returns in line with global trend focusing on corporate value-up

# PTT's Performance Highlight

## 2025 vs 2024 (YTD)

**AVG. Dubai Price** (\$/BBL)

- ▼ 9% QoQ
- ▼ 13% YoY
- ▼ 13% YTD

**Pool Gas Price\*** (THB/MMBTU)

- ▼ 4% QoQ
- ▼ 10% YoY
- ▼ 6% YTD

**HDPE** (\$/Ton)

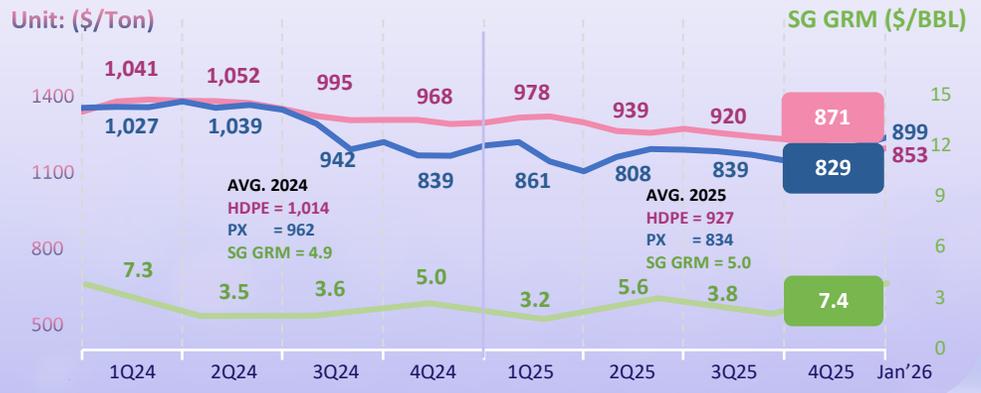
- ▼ 5% QoQ
- ▼ 10% YoY
- ▼ 9% YTD

**PX** (\$/Ton)

- ▼ 1% QoQ
- ▼ 1% YoY
- ▼ 13% YTD

**Singapore GRM** (\$/BBL)

- ▲ 95% QoQ
- ▲ 48% YoY
- ▲ 2% YTD



\*Pool Manager price = Gulf gas + Myanmar gas + Imported LNG

**2024**

- Others: 595
- Non-HC: 590
- Power: 2,625
- Oil & Retail: 6,481
- PTTEP: 53,052
- PTT\*: 33,501
- P&R: (2,364)
- Extra Items: (4,408)

**Net Income ▲ 0.1%**

**EBITDA ▼ ~63,000 MB**

**E&P ▼ ~33,000 MB**

- Soften avg. selling price
- Higher DD&A
- Higher sales volume

**P&R ▼ ~13,000 MB**

- Lower product spreads
- Higher stock loss

**GAS ▼ ~8,000 MB**

- Drop in price & sales vol.

**Trading ▲ ~1,000 MB**

- Improved product spreads

**2025**

- Extra Items: 14,380
- Others: 225
- Non-HC: 280
- Power: 3,062
- Oil & Retail: 8,927
- PTTEP: 38,014
- PTT\*: 31,099
- P&R: (5,821)

**Profit Enhancement ▲ ~38,000 MB**

- Opex: 14.7 Bn
- Mission: 14.0 Bn
- Others: 5.5 Bn
- FX: 2.7 Bn
- Derivatives: 1.0 Bn
- Int.: 0.4 Bn
- Tax: 0.1 Bn

**FX/Derivatives, Int., NCI & Tax ▲ ~26,000 MB**

- Gain on FX and Derivatives ~14,000 MB
- Lower finance cost ~6,000 MB
- Lower tax expense ~10,000 MB
- Higher NCI ~ (4,000) MB

\* Including Gas & Trading Business and its affiliates i.e. PTT LNG & PTTT

# Gas Key Drivers

## QoQ

### Lower pool gas price despite soften NG sales volume

- + Pool gas price decreased from lower gas prices across most supply sources
- NG sales volume dropped due to lower demand from industrial and cogen customers due to planned maintenance shutdown

### Stable GSP feed cost with higher sales volume

- + Feed gas cost stable due to lower gas prices from most supply sources, while THB appreciation in this quarter
- + Sales volume increase primarily from Ethane in line with higher production of GSP as the maintenance shutdown period of GSP#5 was shorter than previous quarter

## YTD

### Lower pool gas price despite soften NG sales volume

- + Pool gas price dropped due to lower Spot LNG imports, despite higher Spot LNG prices
- NG sales volume declined mainly from power customers due to higher LNG imports by new shippers, lower country's electricity demand and greater hydropower inflows

### Higher GSP feed cost alongside lower sales volume

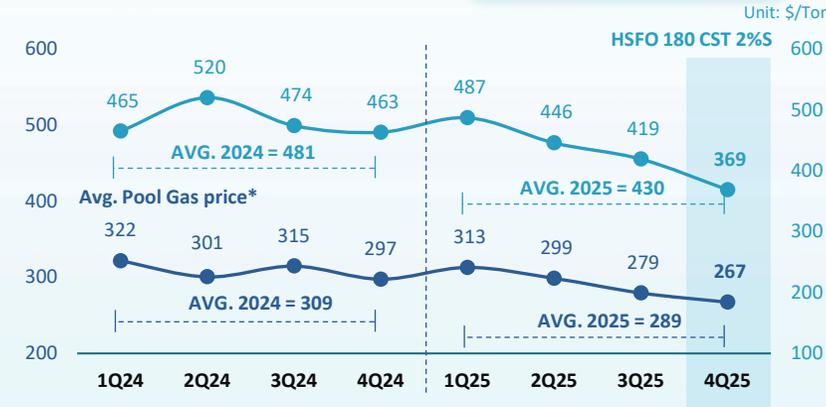
- Feed cost increased mainly due to the implementation of Single Pool policy in May 2024
- Lower sales volume driven by soften LPG demand from customers

## NG Key Drivers

### NG Prices

Unit: THB/MMBTU

FO 2% Pool Gas Price  
 QoQ ▼ 12% ▲ 4%  
 YoY ▼ 20% ▼ 10%  
 YTD ▼ 11% ▼ 6%

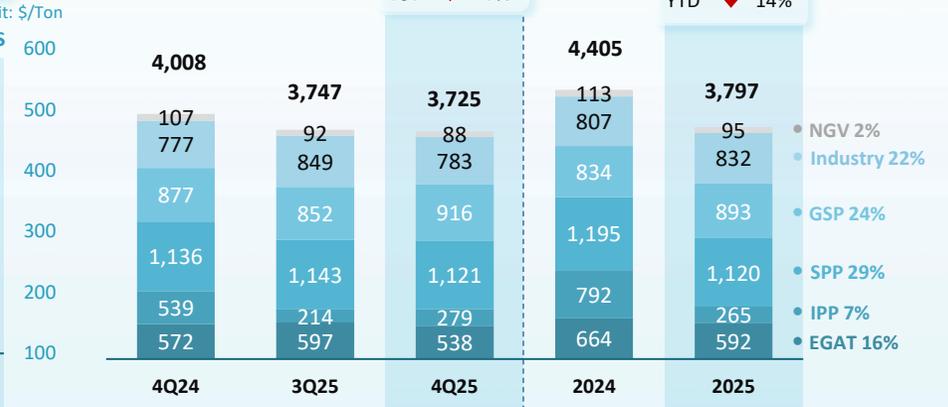


\*Pool Manager price = Gulf gas + Myanmar gas + Imported LNG

### NG Volume

Unit: MMSCFD

QoQ ▼ 1%  
 YoY ▼ 7%



## GSP Key Drivers

### GSP Feed Cost vs PetChem Prices

Unit: \$/Ton

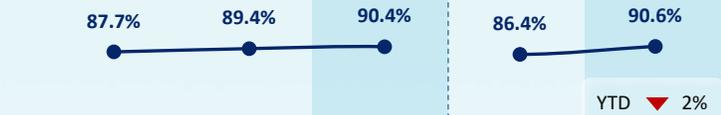


<sup>1</sup> LPG selling price for petro customers is closely aligned with propane prices

<sup>2</sup> LPG Domestic

<sup>3</sup> Feed gas cost divided by GSP production volume, with the impact of the single pool gas price in effect from 2Q2024 onwards

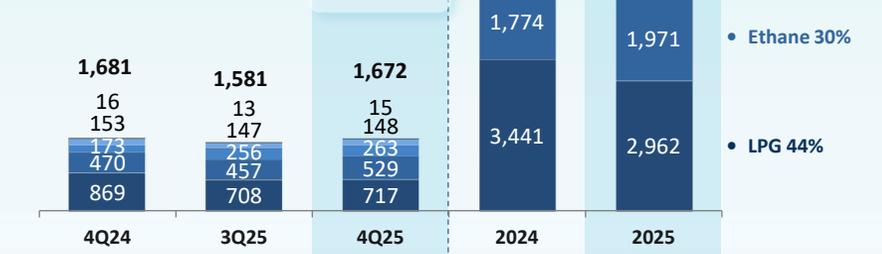
### U-Rate\*



### GSP Sales Volume

Unit: kTon

QoQ ▲ 6%  
 YoY ▼ 1%



\* GSP's maximum feed capacity was revised from 2,740 MMSCFD to 2,650 MMSCFD

# GAS - EBITDA

QoQ



EBITDA dropped mainly from S&T driven by lower average selling price

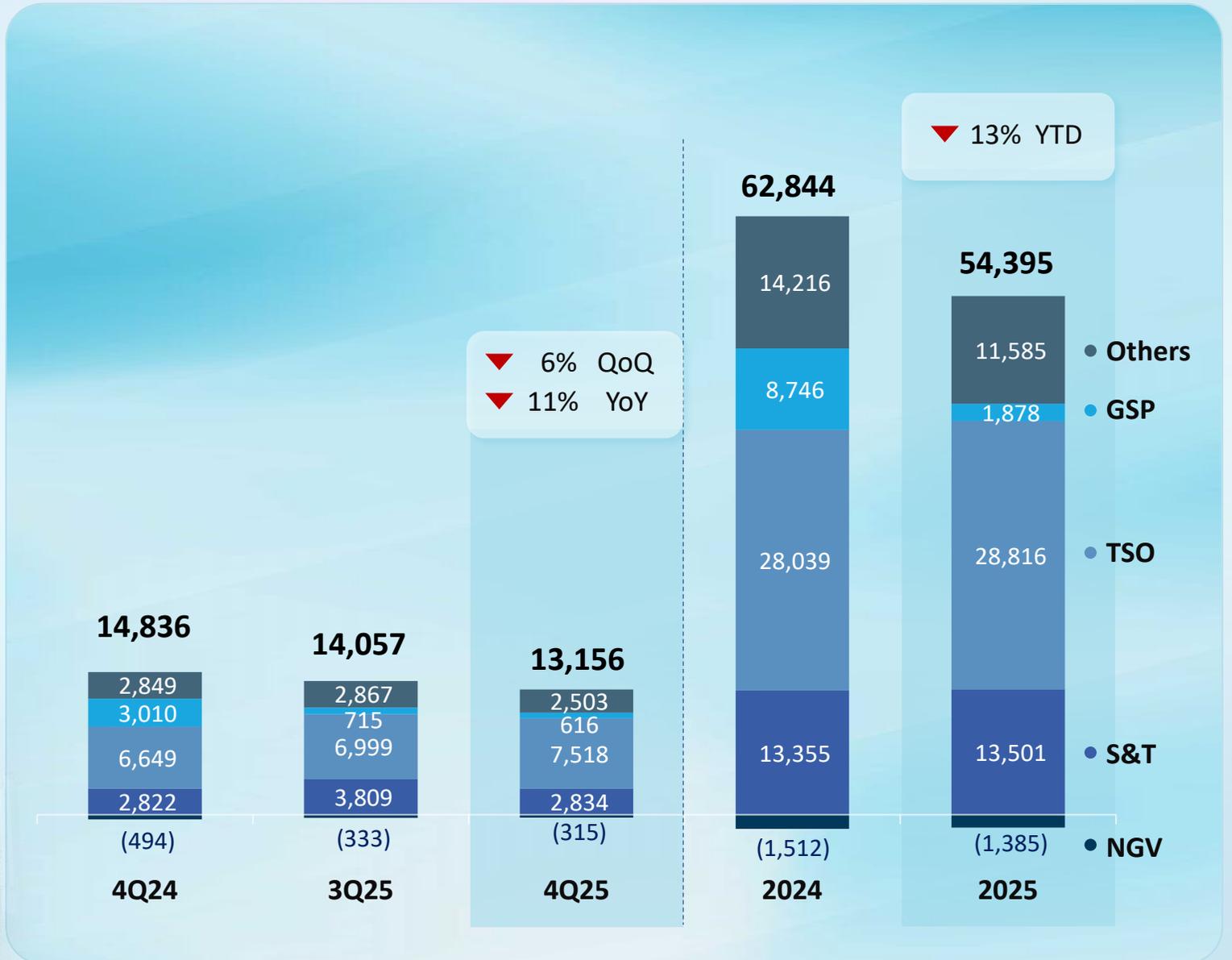
- **S&T** softened due to lower average selling prices to industrial customers and the decrease in sales volume, while lower gas costs
- **GSP** decreased primarily from lower average selling price, despite stable pool gas costs and higher sales volume
- + **TSO** improved due to lower gas cost and maintenance expense, as well as, higher revenue from increase in reserved volumes
- + **NGV** experienced lower losses, as the cumulative number of NGV vehicles in the country has decreased
- **Others** declined mainly from PTTNGD, following a decrease in average selling prices in line with reference fuel oil prices, despite lower gas cost

YTD



Overall GAS EBITDA decreased primarily from GSP and PTTLNG

- **GSP** decreased due to lower average selling prices in line with reference petrochemical prices, together with lower sales volume
- + **TSO** improved following lower cost of sales due to lower gas costs for internal usage in line with reduced gas consumption, coupled with lower repair and maintenance expenses
- + **S&T** improved due to shortfall discount in 2024, coupled with lower gas cost, despite a decline in sales volume
- + **NGV** experienced lower losses, as the cumulative number of NGV vehicles in the country has decreased
- **Others** dropped mainly from PTTLNG, following the sale of a 50% stake in LNG Terminal 2 to EGAT in April 2024, along with lower PTTNGD performance from reduced average selling prices in line with reference fuel oil prices



# Trading Business

**QoQ**

EBITDA decreased due to lower gross margin, despite higher sales volume

- Margin decreased mainly due to lower product spreads, coupled with a recognition of Mark-to-market loss on goods in transit in 4Q2025, while there was a gain in 3Q2025
- + Sales volume increased following higher international trading volumes of LNG and refined products

**YTD**

EBITDA improved due to higher gross margin, despite lower sales volume

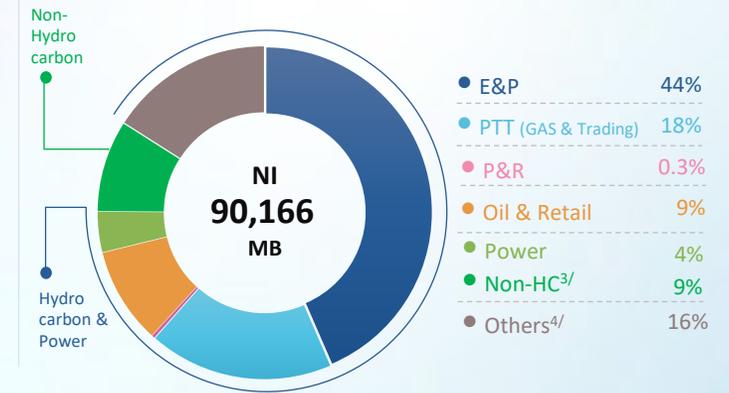
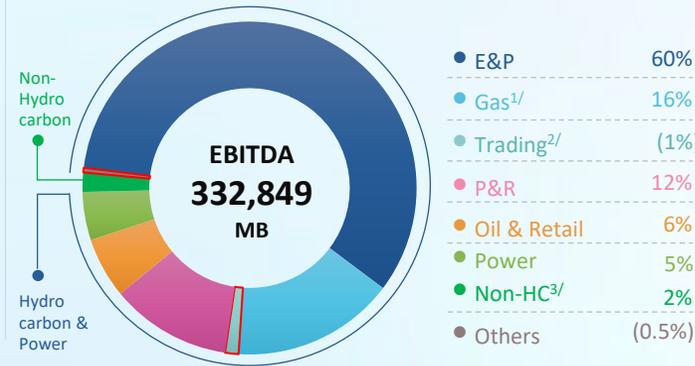
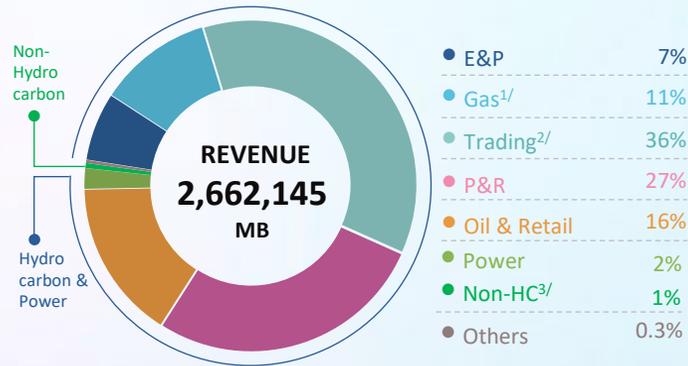
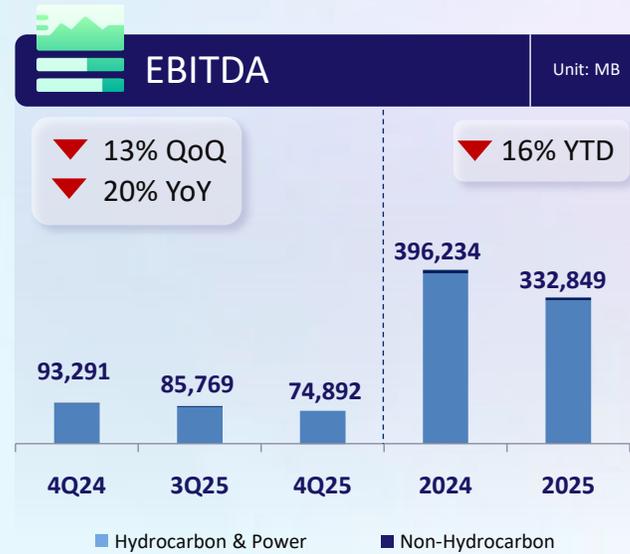
- + Margin increased driven by higher product spreads
- Sales volume decreased due to lower spot LNG and crude oil imports, while international trading of crude, LNG, and refined products continued to expand



## Gross Margin & Sales Volume



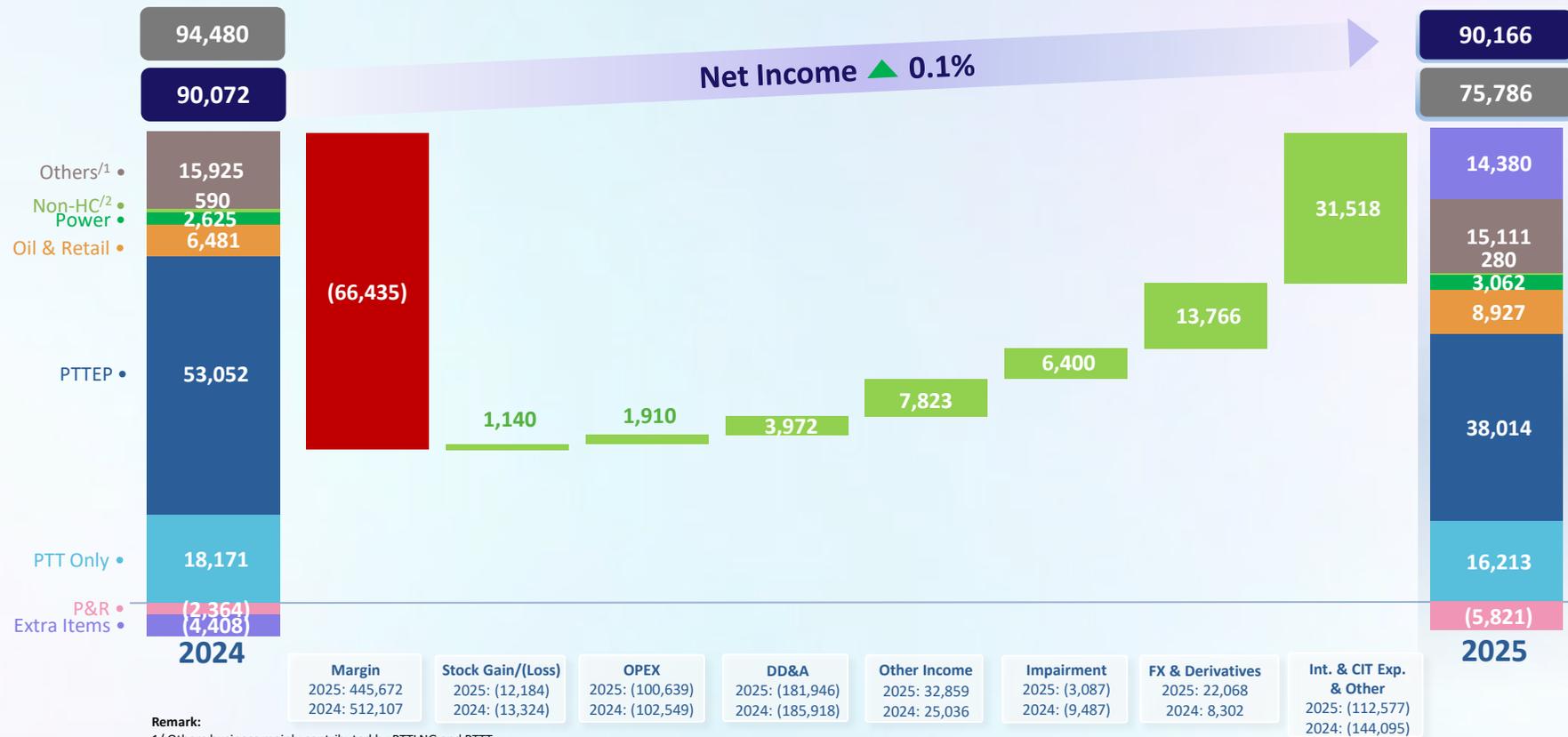
# PTT Consolidated Performance: 4Q25 & 2025



**Remark:**  
 1/ PTT Gas Business and affiliates  
 2/ PTT Trading Business and affiliates  
 3/ Performance of Non-Hydrocarbon Business mainly consists of Innobic and Arun+  
 4/ Others mainly contributed by PTT LNG & PTTT

**NOTE:** - Revenue in 2024 was restated due to the reclassification  
 - Power & Non-Hydrocarbon business was presented in Financial Statement under New Business and Sustainability (NBS)

# 2025 vs 2024 PTT Consolidated Performance (YTD)



**Net Income excl. Extra items ▼ 20%**

Unit: MB

Category	2025 (MB)
<b>1. Business Performance</b>	<b>60,574</b>
• BAU (mainly from PTTEP and PTT)	19,458
• Internal improvement (Opex savings, Mission X)	(15,014)
• Single pool (net tax)	
<b>2. Extra items</b>	<b>7,458</b>
• Gain from disposal & status change (Lotus)	5,824
• Gain on bargain purchase (ACE, APS, Touat, RPCL)	1,779
• Gain on bond buyback (TOP, GC)	888
• Gain on Vencorex deconsolidation (GC)	(1,459)
• Write-off & impairments (GCP, Mexico Block 29)	
<b>3. External Factors</b>	<b>16,611</b>
• FX Gain (portion)	(5,953)
• Stock Gain net NRV (portion)	
<b>Total</b>	<b>90,166</b>

Note : These figures are for MIS only

Remark:  
1/ Others business mainly contributed by PTTLNG and PTTT  
2/ Mainly consists of Innobic and Arun+

**▼ 11% PTT Only** Soften operating performance and lower gain on FX, despite decrease in finance cost and higher gain on derivatives

Gas	Trading
<p><b>▼ GSP</b></p> <ul style="list-style-type: none"> <li>Lower average selling prices</li> <li>Lower sales volume</li> </ul> <p><b>▲ TSO</b></p> <ul style="list-style-type: none"> <li>Lower cost of sales &amp; maintenance expense</li> <li>Lower revenue from Tc rate adjustment</li> </ul>	<ul style="list-style-type: none"> <li>Improved product spreads</li> <li>Lower sales volume</li> </ul>
<p><b>▲ S&amp;T</b></p> <ul style="list-style-type: none"> <li>Shortfall discount in 2024, coupled with lower gas cost</li> <li>Lower sales volume</li> </ul>	<p><b>▲ NGV</b></p> <ul style="list-style-type: none"> <li>Lower total number of NGV vehicles in the country</li> </ul>

**▼ 28% E&P PTTEP**

- Soften average selling price
- Higher DD&A
- Higher sales volume

**▲ 38% Oil & Retails**

- Improved both oil and non-oil performance

**▼ >100% P&R**

Petrochemical	Refinery
<ul style="list-style-type: none"> <li>Aromatics: Lower PX &amp; BZ spreads and lower sales volume</li> <li>Olefins: Lower Olefins over Naphtha spreads</li> </ul>	<ul style="list-style-type: none"> <li>Decrease in sales volume</li> <li>Higher stock loss net NRV</li> <li>Higher Mkt. GRM</li> </ul>

**▲ 17% Power GPSC**

- Lower finance cost due to loan repayments and lower average interest rates
- Higher share of profit from XPCL and AEPL

**▼ 53% Non-Hydrocarbon**

- PTTGM: Higher expense relating to EV business

**▲ >100% Extra Items\***

**2025: Net gain ~+14,400 MB** mainly from

- PTTGM's gain on disposal of Lotus ~+7,500 MB
- TOP's bargain purchase of ACE ~+3,600 MB
- PTTEP's bargain purchase from Touat ~+2,000 MB
- TOP's bond buyback ~+1,600 MB

**2024: Net loss ~ (4,400) MB** mainly from

- GC's impairment loss from PTTAC and Vencorex ~ (10,500) MB
- PTTGM's profit sharing of Lotus ~ (2,200) MB
- PTTEP's project write-off ~ (1,300) MB
- PTTGM's gain on disposal of AMOLH ~ +4,500 MB
- PTTLNG's gain disposal of PE LNG ~ +4,300 MB

(\*PTT's portion net tax amount)

# Financial Position

Healthy financial position and strong credit ratings

## Assets

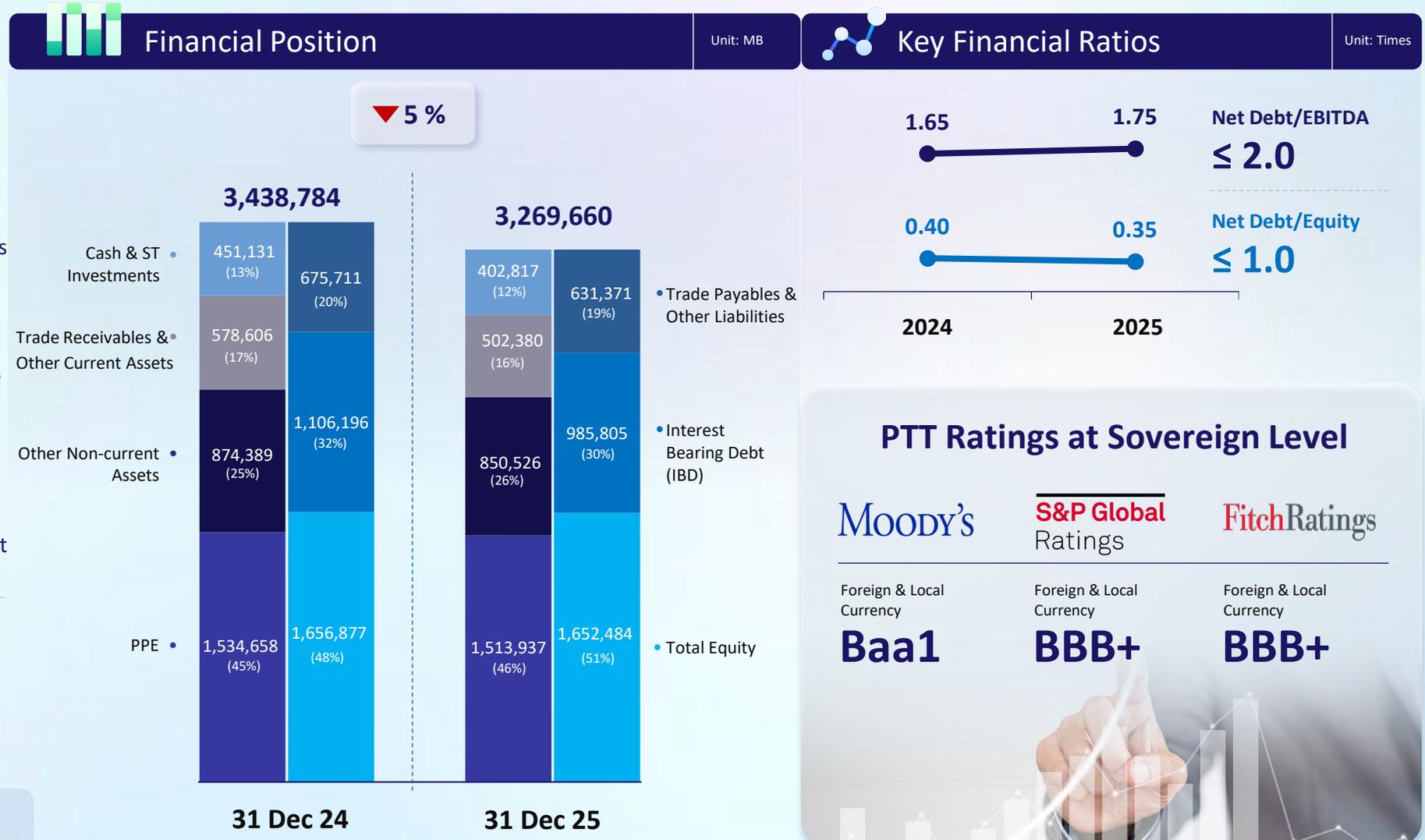
- Decrease in cash and short-term Investments mainly from debt repayment and PTTEP's investment
- Decrease in trade receivables and inventory mainly from lower sales volume and average selling price

## Liabilities & Equity

- Decrease in liabilities mainly from repayment of long-term borrowings of PTT group
- Decrease in equity mainly from dividend payment and currency translation, resulting from Thai Baht appreciation offset with issuance of subordinated perpetual debentures of GC

**PTT Consolidated Debt Profile**

- : Cost of debts ~ 3.51%
- : % fixed-rate ~ 76%
- : Avg. debt life ~ 9.08 years



# PTT Group Guidance



Challenges ahead, PTT pursues stability through strategic initiatives

## Econ & Price outlook 2026

### GDP

Global (IMF) Thai (NESDC)

**+ 3.3%**  
2025: +3.3%

**+ 2.0%**  
2025: +2.4%

### Gas (\$/MMBTU)



Henry Hub

**2%**  
2026: 3.0-4.0

Price as of 20 Feb 3.0

JKM

**23%**  
2026: 8.5-10.5

11.1

### Oil (\$/BBL)



Dubai

**- 9%**  
2026: 58-68

Price as of 20 Feb 71

HSFO

**- 11%**  
2026: 54-64

69

SG GRM

**- 8%**  
2026: 4.1-5.1

6.0

### PetChem (\$/Ton)



HDPE

**- 8%**

2026: 805-905  
878

PP

**- 11%**

2026: 795-895  
899

PX

**- 1%**

2026: 795-895  
917

BZ

**- 8%**

2026: 635-735  
767

## Business outlook 2026

### Upstream

#### E&P



**+ Vol. increase**

**+ Maintain**  
competitive Unit Cost

**- Lower** avg. selling price  
following crude oil price

### Downstream

#### Petchem

**↔ Price & Product spreads remain challenge**  
following additional supply  
amid demand slowdown

**+ U-Rate increase**



#### Oil

**+ Improve** Mobility market share & Lifestyle margin

### Power

**↔ Downward Gas price, despite the lower FT**

### GAS

**+ Positive** New gas price structure

**+ Lower gas cost**

**↔ Maintain Gas sales vol.**



### Refinery

**↔ GRM remain challenge**  
Challenge PTT Group GRM  
following supply growth

**- Higher stock loss**  
from lower oil price



# Thank You

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